

28 February 1977

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NOTE FOR:

FROM :

SUBJECT : Intelligence Community Deficiencies -- PRM-11

1. Because of my relative unfamiliarity with the current organization and administrative procedures, I have confined my comments to identification of major problem areas. In my view, major Community deficiencies are:

- SIGINT satellites - Our current posture has achieved outstanding performance in a number of areas. However, more could be done and we have not yet been able to develop a rationale for the future. Current studies are steps in that direction.
- SIGINT, other sources - A good part of this capability is funded external to the NFIP. Assessment and development of this capability in conjunction with satellite capabilities has been done only on a piecemeal basis.
- HUMINT - I have no direct knowledge, but there appears to be a serious problem in efficiently utilizing non-NFIP resources.
- SIGINT Processing and Analysis - Have not developed capabilities to efficiently deal with the increased amount of raw data generated by new collection systems.
- Information Processing/Communications - Situation appears to be particularly serious in terms of current intelligence/I&W centers, which are proliferated in NSA, CIA, DoD, and at various levels in the services.

- Manpower Imbalances - Rapid reductions in the Community manpower base coupled with apparently "frozen" current manpower levels have resulted in deficiencies in a few key areas.
- Current Intelligence, I&W, Crisis Support, Wartime Support - Split responsibilities between various DoD elements and NFIP elements have resulted in a generally unsatisfactory set of roles, missions, facilities, tasking procedures, etc.

2. Conclusions:

With few exceptions, most of the identified deficiencies can be traced to problems relative to the relationship between DoD and the Intelligence Community. *

* This is a brand new insight!!!